



THE CITY OF SAN DIEGO  
M E M O R A N D U M

OFFICE OF THE INDEPENDENT BUDGET ANALYST

DATE: July 10, 2012

TO: Members of the Managed Competition Independent Review Board (MCIRB)

FROM: MCIRB Technical Evaluation Committee (TEC)

SUBJECT: Miramar Landfill Management Competition Recommendation

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In a May 22, 2012 memorandum the Cost Evaluation Committee notified members of the MCIRB that, based on their preliminary analysis, the Employee Proposal Team (EPT) remained as the sole eligible bidder for the Landfill Managed Competition process based on established costing criteria. As a result they recommended that the TEC begin the technical evaluation of the EPT proposal. On June 13, 2012, the TEC met with all of the members of the EPT to address and resolve any technical questions. Based on our review, the TEC proposes the MCIRB recommend to the Mayor that the Miramar Landfill Managed Competition be awarded to the EPT.

During our meeting with the EPT, the TEC members received a comprehensive presentation of the employee landfill proposal and followed up with a series of questions which focused on the following issues: EPT's capacity to meet performance requirements, ability to achieve projected savings through efficiencies, preparedness for meeting future growth, experience derived from pilot programs and current performance record. The TEC found the EPT to be knowledgeable, comprehensive in approach, committed to achieving efficiencies and savings, interested in "thinking outside the box" and prepared to meet or exceed performance requirements. The TEC also commends the EPT for using this opportunity to identify and propose separate consideration value-added initiatives of automating fee booths, replacing outdated software and developing high tech food waste composting. This managed competition provides a unique opportunity to consider these initiatives, and we recommend as part of MCIRB's action that the Mayor further review these items for potential implementation as part of this process.

A handwritten signature in black ink, appearing to read "Andrea Tevlin".

Andrea Tevlin  
Member, Technical Evaluation  
Committee

A handwritten signature in black ink, appearing to read "Judith Wenker".

Judith Wenker  
Member, Technical Evaluation  
Committee

cc: Wally Hill, Assistant Chief Operating Officer